

PAUL J. RAY

paul.j.ray@gmail.com | (910) 280-9652

EXPERIENCE

The Heritage Foundation, Washington, D.C.

Director, Roe Institute for Economic Policy Studies, May 2021– present

- Direct formulation of the Foundation’s economic and regulatory policy.
- Educate lawmakers and citizens about economic, regulatory, and budget issues.
- Supervise and review research publications of economists and policy analysts.

Patomak Global Partners, Washington, D.C.

Senior Advisor, February 2021 – present

- Advise trade associations, companies, and non-profits on regulatory issues and strategies.
- Draft comment letters for rulemakings before federal agencies.

Hillsdale College School of Government, Washington, D.C.

Adjunct Lecturer, July 2021 – present

- Teach seminars on political and legal philosophy and on the administrative system.

Office of Information and Regulatory Affairs, The White House, Washington, D.C.

Administrator, January 2020 – January 2021

Senior Advisor to the OMB Director, October 2019 – January 2020

Acting Administrator, March 2019 – October 2019

Associate Administrator, June 2018 – March 2019

- Superintended the federal interagency regulatory process, supervising the review of hundreds of regulations from across the federal government and adjudicating interagency disputes.
- Advised on administrative law issues, especially on application of the Administrative Procedure Act.
- Supervised approximately 60 staff, including economists, policy analysts, and attorneys.

U.S. Department of Labor, Washington, D.C.

Counselor to the Secretary, April 2017 – June 2018

- Led Departmental efforts with respect to law and policy on select regulations.
- Helped formulate the Department’s legal position and strategy in litigation and rulemakings.

Sidley Austin, Washington, D.C.

Associate, September 2012 – June 2013; October 2014 – April 2017

- Drafted appellate and trial-court briefs across a range of substantive areas of law, with a primary focus on administrative law issues and a secondary focus on general Supreme Court and appellate litigation.

CLERKSHIPS

United States Supreme Court

Law Clerk to Justice Samuel Alito, 2013 – 2014

United States Court of Appeals for the Second Circuit
Law Clerk to now-Chief Judge Debra Livingston, 2011 – 2012

EDUCATION

Harvard Law School, Cambridge, Massachusetts

J.D., *magna cum laude*, 2011

Activities: Editor, *Harvard Law Review*

Editor, *Harvard Journal of Law and Public Policy*

Hillsdale College, Hillsdale, Michigan

B.A. English Literature, *magna cum laude*, 2008

SELECTED MEMBERSHIPS

Bar of the District of Columbia

Federalist Society's Regulatory Transparency Project